NORAD and USNORTHCOM

KEYSTONE 19-2

Jun 20, 2019

"We Have the Watch"

Two Commands…Common Purpose

The United States Northern Command Defends Our Homeland

Deters, detects, and defeats threats to the United States, conducts security cooperation activities with allies and partners, and supports civil authorities.

The North American Aerospace Defense Command Defends Our Nations

Deters, detects, and defeats air threats to the United States and Canada and provides aerospace and maritime warning.

Organization & Areas of Responsibility

NORAD

Prime Minister
Minister of National Defence
Chief of the Defence Staff

President
Secretary of Defense
CJCS

Commander

Deputy Commander

- Alaskan NORAD Region — *JBER, AK* — USAF
- Canadian NORAD Region — *Winnipeg, MB* — RCAF
- Continental U.S. NORAD Region — *Tyndall AFB, FL* — USAF

USNORTHCOM

President
Secretary of Defense
CJCS

Commander

Deputy Commander

- ARNORTH — *San Antonio, TX* — USA
- NAVNORTH — *Norfolk, VA* — USN
- MARFORNORTH — *New Orleans, LA* — USMC
- AFNORTH — *Tyndall AFB, FL* — USAF
- SOCNORTH — *Peterson AFB, CO* — USA
- ALCOM — *JBER, AK* — USAF
- JFHQ-NCR — *Washington, DC* — USA

Regions / Components CSEL

Regions / JTFs

ANR ALCOM — USAF — *JBER, AK*

CMSgt David Wolfe

CANR — 1 CAD — *Winnipeg, MB*

CWO Jean-Claude Parent

CONR — USAF — *Tyndall AFB, FL*

CMSgt Richard King

JFHQ NCR — USA — *Washington, DC*

CSM Richard Woodring

JTF N — USMC — *El Paso, TX*

SgtMaj Aaron McDonald

JTF CS — USAF — *Fort Eustis, VA*

CMSgt James Brown

Components

ARNORTH (Fifth Army) — USA — *San Antonio, TX*

CSM Alberto Delgado

MARFORNORTH — USMC — *New Orleans, LA*

SgtMaj Scott Grade

NAVNORTH (FFC) — USN — *Norfolk, VA*

MCPO Richard O'Rawe

AFNORTH (1 AF) — USAF — *Tyndall AFB, FL*

CMSgt Richard King

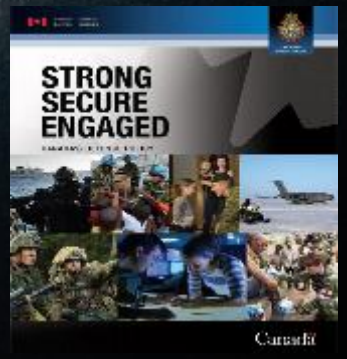
SOCNORTH — SOCOM — *Peterson AFB, CO*

CSM Jerome Misher

As of 10Jan2019

The Lens We Look Through…

- National Security Strategy
- National Defense Strategy
- Unified Command Plan
- Canadian Defence Policy "Strong Secure Engaged"
- NORAD Agreement & TOR
- Missile Defense Review
- "What military problem are we trying to solve?"



We cannot expect success fighting tomorrow's conflicts with yesterday's weapons or equipment.

- 2018 National Defense Strategy

Homeland Defense is our #1 Priority

- The Security Environment Has Changed
- Our Adversaries are Exploiting Perceived Weaknesses
- Our Ability to Defend the Homelands is Challenged

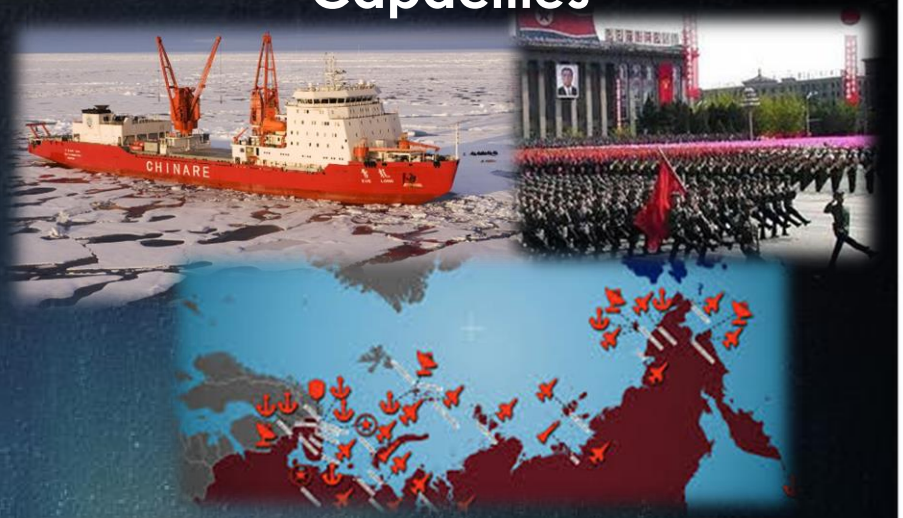
It depends on the ability of our warfighters and DoD workforce to integrate new capabilities, adapt warfighting approaches, and change business practices to achieve mission success.

- 2018 National Defense Strategy

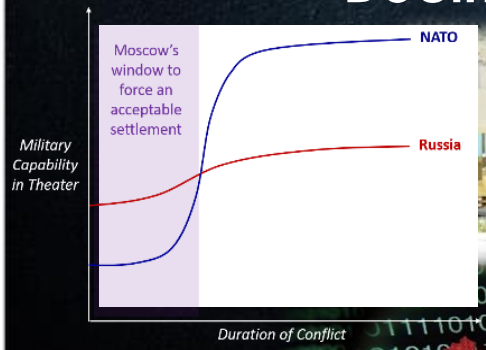
Observations of our Adversaries

Capabilities

Capacities



Doctrine



Will & Intent

We must plan for the way our adversaries *will* fight … not the way we *want* them to fight.

Challenges and Opportunities

- **Homeland Defense & Homeland Security**
  What does effective civil-military partnership look like?

- **Arctic operations**
  How do we defend U.S. sovereignty & freedom of navigation while promoting cooperative use of the global commons?

- **Deterrence**
  How do we deter advanced conventional standoff attacks?

- **Globally Integrated Operations & Infinite War**
  How do we optimize homeland defense and power projection?

- **Cost curve of defeat mechanisms**
  How do we use emerging technologies to flip the curve?

Things for your Go Bag

- You are the Conscious of the Command
- No comfort based decisions
- Know your boss' authorities…and where they derive from
- Detect and defeat Commander's blind spots
- You have different sensors than your Boss…use them
- Commander's language/Shag's 3.0

Things for your Go Bag

- Staff coordination…balance info you share with the boss
- Readiness…Understanding…Accountability
- Support yourself…
- Know and empathize service cultures
- Provide constructive criticism and coach your senior enlisted force
- Not FVEY…but 3I; INTELLECT, INTEGRITY, INTENSITY

Final Thoughts

- Everyone you meet today is dealing with something you know nothing about…so be kind
- If you can't be kind, at least have the decency to be vague
- Dale Carnegie…'How to Win Friends and Influence People'
- I've learned more from LCpls than I have from LtGens

Questions

We Have The Watch…We Will Protect Our Nations.