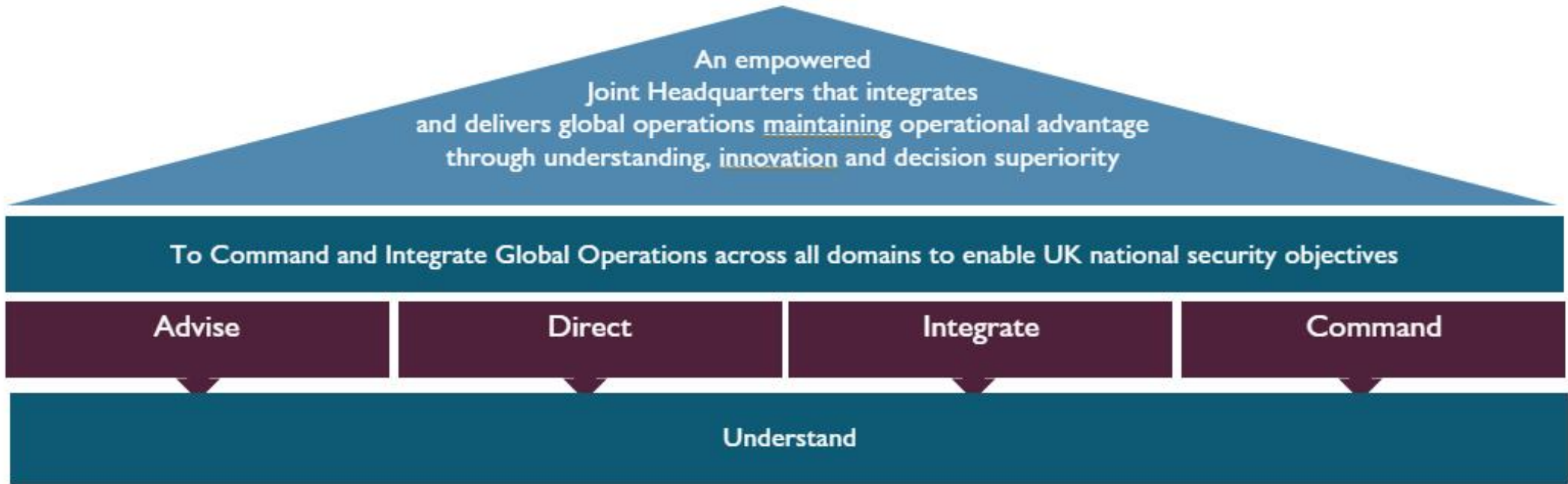




 **ROYAL
AIR FORCE**

What PJHQ does



Types of PJHQ Group Operations

NATO Article 5

Warfighting

Non-combatant Evacuation

Counter Terrorism

Counter Insurgency

Counter Piracy

Counter Violent Extremist Orgs

Peace Enforcement

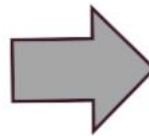
UN Peacekeeping Ops

Humanitarian & Disaster Relief

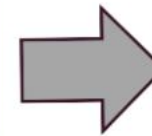
Support to FCDO



COMPETITION



CRISIS



CONFLICT



PJHQ Group Operating Model

Strategic Effect Cycle

MOD

PJHQ Gp

Components

Prioritised & authorised strategic effects

Draft global operatic programme



Draft theatre operational plans

Component plans



Government
MOD
Defend our nation & help it prosper
Campaign advantage
CSOC
PJHQ Gp

Counter VEO
Counter Malign states

Translation of threat effects into geographies & theatres
Digital transformation

Operational planning & direction process

Advise
Understand
Direct
Integrate
Command

Business Management Group
SJFLogC
SJFHQ
SJFHQ Group
JPHQ

To Command and Integrate Global Operations across all domains to enable UK National security objectives

Space
Maritime
Land
Air
Cyber

Endorsed global operatic programme & options

Theatre operational plans



Theatre assessments



Component assessments



Prioritised & authorised strategic effects

Review operational activity & inform future planning



Provide strategy, plans, policy & direction and monitor and assure outputs, ensuring compliance.

Our Guides



Provide Combined, Joint, Special, Covert, and Discreet force elements, capabilities, assets and insights.

Joint Force Elements

J1/J4

J2

J3

J5

J6

J7

J8

J9

J10

J11

J12

J13

J14



Work in partnership with us, share information and assistance to deliver theatre operational plans & operational support.

Our Collaborators



Provide advice, guidance & resources to enable delivery across Defence Lines of Development through an enterprise approach.

Joint Force Enablers



Competition



Contingency



Crisis



Conflict

The Power of Combinations



Feedback Form

User Guide

HEADQUARTERS AIR COMMAND



WO RAF



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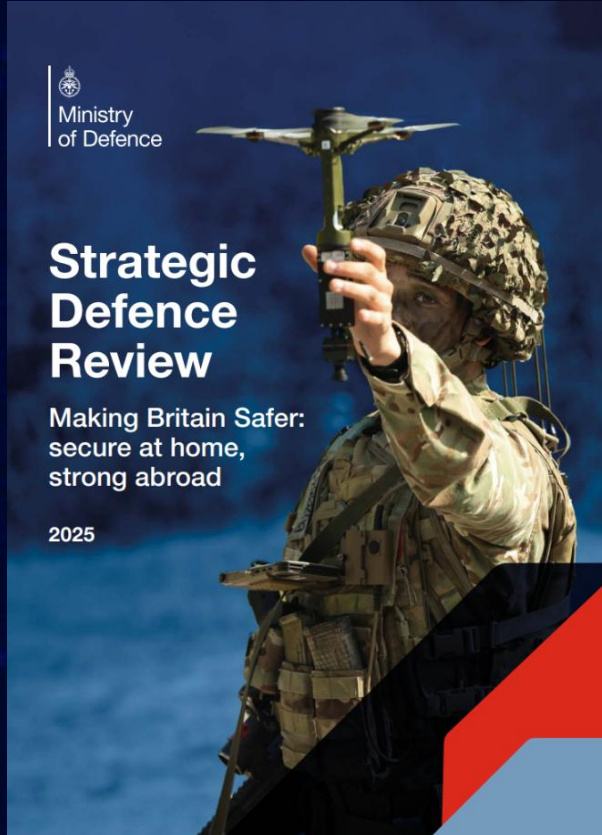
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Strategic Defence Review 25

Our vision is that, by 2035, UK Defence will be: **A leading tech-enabled defence power, with an Integrated Force that deters, fights and wins through constant innovation at wartime pace**



SDR vision for UK Defence



Move to warfighting readiness – establishing a more lethal “integrated force” equipped for the future, and strengthened homeland defence.



Engine for growth – driving jobs and prosperity through a new partnership with industry, radical procurement reforms and backing UK businesses.



‘NATO first’ – stepping up on European security by leading in NATO, with strengthened nuclear, new tech and updated conventional capabilities.



UK innovation driven by lessons from Ukraine – harnessing drones, data and digital warfare to make our Armed Forces stronger and safer.



Whole of society approach – widening participation in national resilience, and renewing the Nation’s contract with those who serve.



2 Jun 25

Air & Space Command Plan 2026/27 Part One

Generate and provide global air and space power to protect our nation and help it prosper



Click through each section to see details on the workforce, where the RAF operates from, our Force Elements and supporting capabilities.

Our People

A Whole Force delivering together so we are always Agile, Integrated, Ready to Fly, Fight and Win.

[Click to see where you fit](#) →



Our Locations

We operate from over 50 UK locations and many more overseas.

[Click to see where you fit](#) →



Our Air & Space Force Elements (FE)

Force Elements deliver operations and influence every day, while also held at readiness to respond globally to crisis. Click to see where each FE fits.

[1 Group](#) → [2 Group](#) → [11 Group](#) → [UK Space Command](#) → [JAC](#) →



Our Supporting Capabilities

We have regular and reserve units that delivery key capabilities and support functions that are vital to the front line, projecting international influence and enhancing recruitment.

[Click to see where they are](#) →



[Click here to continue](#) →



No 2 Group

We enable the RAF to Fly, Fight and Win



Global Enablement: providing the critical capabilities required to enable, maintain and sustain global air operations.

Airbases: delivering the services and activity on UK airbases to enable air and space power.

Air Security Force



Combat & Readiness Force



Support Force



90 Signals Unit



Medical Ops Force



Air C2 Force



Air Bases (Supporting 24 Airbases)



Airbase Enablement Force



Aerodrome Ops (Battlespace Mgmt Ops, Firefighting Svces)



Reserves: A trained and engaged cohort of reserves, embedded across the entirety of the 2Gp AOR to provide depth, support and resilience for the enablement of Air and Space power.

Always ready to Fly, Fight and Win



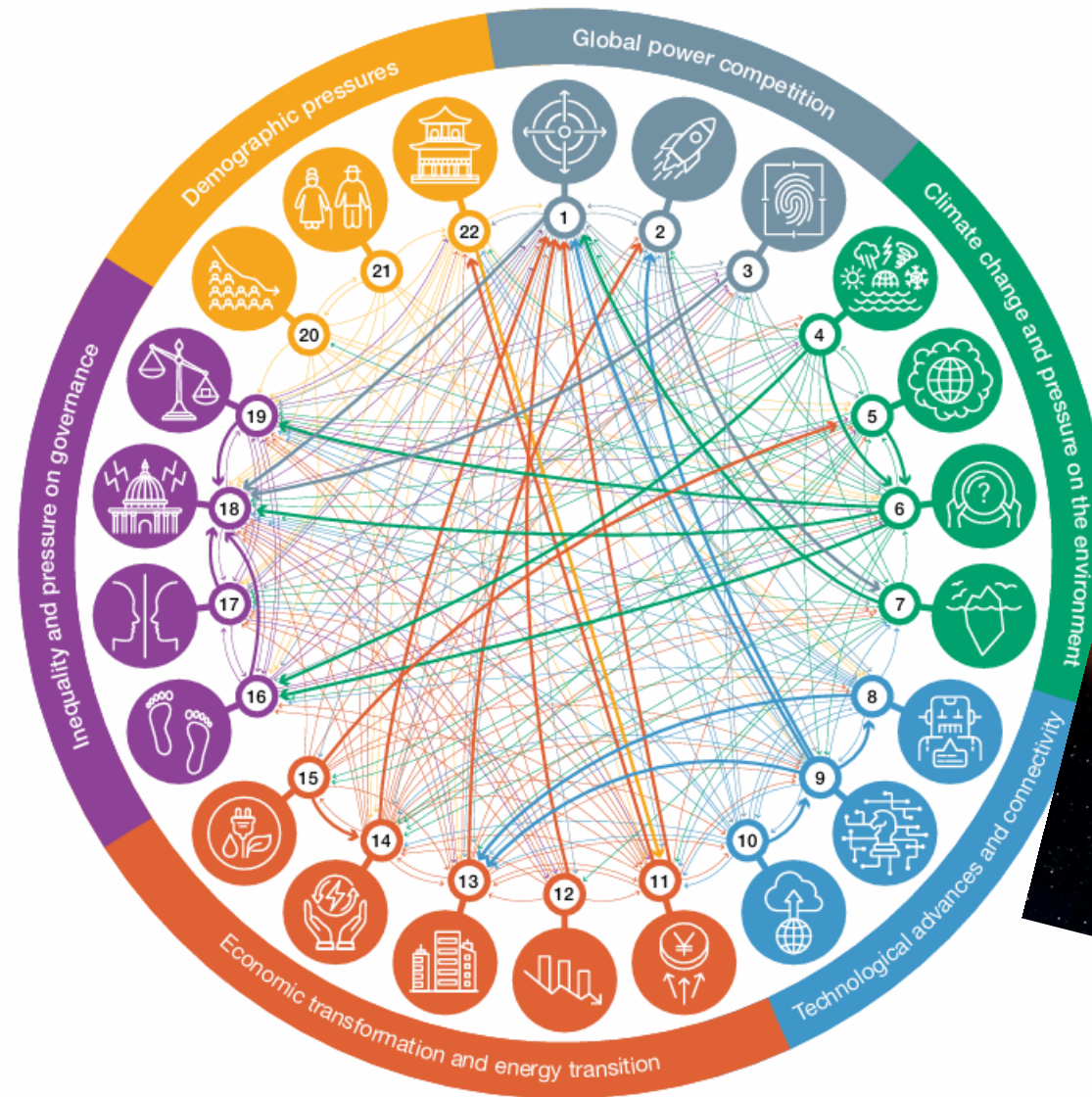
No 2 Gp Airbases 2026

Enabling more A-I-R in Air
'Agile – Integrated – Ready'





Cross-impact analysis

- 1 Regional and global power competition will become increasingly prevalent.
- 2 The democratisation of space will enable commercial entities and non-state actors to become the forefront of space exploration.
- 3 The capability of violent extremist organisations and organised crime groups to do harm will increase.
- 4 Climate change will cause more extreme weather events and rising sea levels globally.
- 5 The pollution and degradation of the environment will increase.
- 6 Food and water insecurity will become increasingly prevalent.
- 7 Climate change and technological advances will open up access to new regions, domains and resources.
- 8 Societies and economies will become increasingly automated and artificial intelligence-dependent.
- 9 The competition for technological edge between companies as well as between states will be increasingly evident and intense.
- 10 Global digital connectivity will continue to increase along with the rising value of data.
- 11 The relative economic influence of Asia will grow.
- 12 Geopolitical competition will lead to a slowdown in global trade.
- 13 The power and influence of big corporations will continue to grow.
- 14 The global demand for energy and natural resources will increase.
- 15 The world will become less reliant on fossil fuel energy.
- 16 The number of migrants will increase globally.
- 17 Political and social polarisation will increase.
- 18 A growing number of parallel stress factors will increase pressure on traditional governance structures.
- 19 Socio-economic inequalities will increase.
- 20 Global population growth will slow down with some regions experiencing a decline.
- 21 The average age of the world population will increase.
- 22 The Asian middle class will continue to grow significantly.



For clarity purposes, the graphic above shows only the high and medium influence correlations.

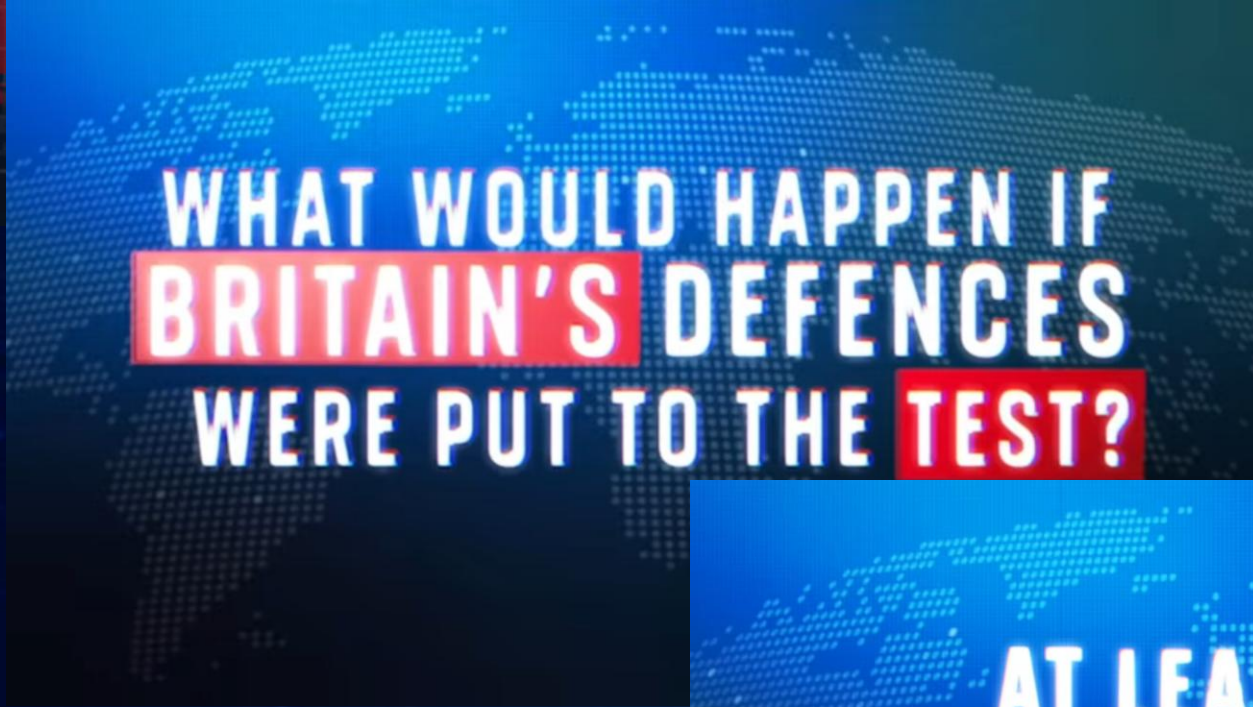
Influence
 High 
 Medium 



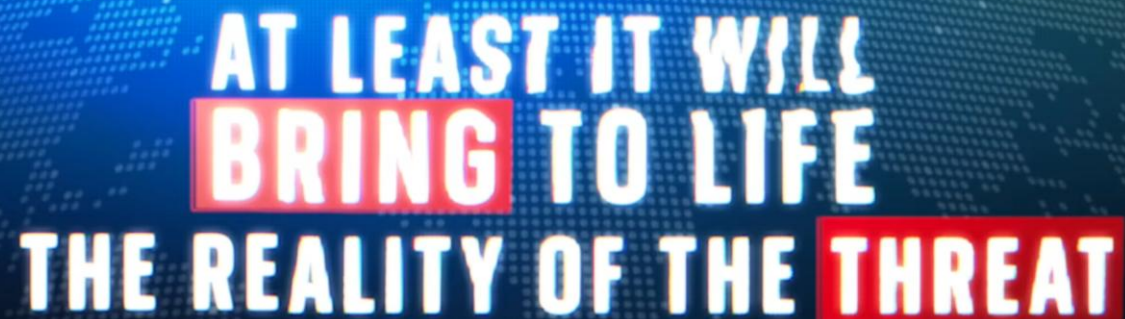


THE WARGAME

sky news Tortoise



WHAT WOULD HAPPEN IF
BRITAIN'S DEFENCES
WERE PUT TO THE **TEST?**



AT LEAST IT WILL
BRING TO LIFE
THE REALITY OF THE **THREAT**

No 2 Group Command Warrant Officer

- Represent the Enlisted cadre across all 2 Gp stns / units, act as the primus inter pares WO pan-group for all WO activities.
- Report direct to AOC 2 Gp to advice and support strategic direction and decision making.
- Report direct to WO RAF to advise and support any Executive WO activity concerning 2 Gp and beyond.
- Communicate in all forms across 2 Gp AOR to support HQ delivery and all 1* Pillar functions.
- Act as 2 Gp inclusivity and behaviours champion. Challenge poor practice and share improvement suggestions.
- Visit 2 Gp stns / units as per AOC 2 Gp Annual Formal Visits cycle and as independent Gp WO. Report findings and actions as appropriate.
- Support SWO, FE WO, Wg WO activities across 2 Gp to share best practice and provide / communicate AOC 2 Gp intent and direction.
- Support Dep AOC 2 Gp and COS in areas of business, finance and personnel as matters arise where required.



Questions