



Australian Government

Defence

The Integrated Australian Defence Force

Keystone 26-1 - Presentation



Australian Government

Department of Defence

WOFF Brian Holdcroft
Royal Australian Air Force

To defend Australia and its national interests in order
to advance Australia's security and prosperity
www.defence.gov.au



The Australian Context

- Australia is a modern nation – Founded by British 1901
- Our Indigenous Australians have been in Australian for 65,000 years +
- Large land mass – Low Population
- Australia's population is currently at **27.6 million**
 - Increase in migration has seen the population rise slowly 1.5% a year
- Australia population is comparable to the state Texas – 30 Million
- Our location in the world brings strategic challenges
- The size of our military also brings challenges



The Australian Defence Force (ADF)



CDF - ★★★★★
SEAC – E10
60,000 Permanent Pers

Total Size – 90,000
Permanent, Reservist and Military
Civilians

Royal Australian Navy



CN - ★★★★★
WO-N – E10
16,000 Permanent Pers

Royal Australian Army



CA - ★★★★★
RSM-A – E10
28,000 Permanent Pers

Royal Australian Air Force



CAF - ★★★★★
WOFF-AF – E10
16,000 Permanent Pers

Permanent ADF
Plan to grow to 70,000 by 2030

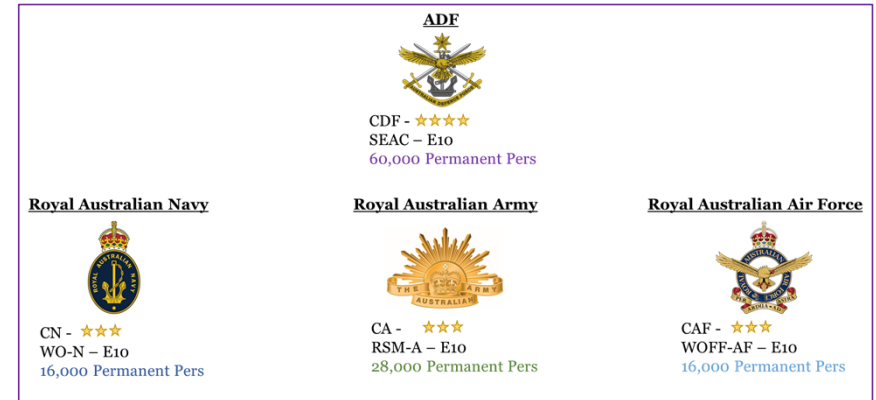
The Australian Defence Force (ADF)

Australian Defence Force Commanded by the Chief of the Defence Force (CDF) is the Australian Defence Force (ADF) incorporates the following units:

Australian Defence Force Headquarters
Joint Capabilities Group
Joint Operations Command

As well as the services:

Australian Army
Royal Australian Air Force
Royal Australian Navy



Joint Capabilities Group
★★★★



Joint Operations Command
★★★★

The Joint Force

Joint Capabilities Group

Mission - To generate and deliver Space and Cyber Power, Information Operations and National Support effects as part of the integrated force in competition and conflict.

- Australian Signals Directorate
- Cyber Command
- Cyber Operations Division
- Space Command
- Space and Cyber Capabilities Division
- Joint Logistics Command
- Joint Training Command
- National Support Division
- Military Strategic Effects



Joint Operations Command (JOC)

The role of Joint Operations Command (JOC) is to plan, control and conduct operations, activities and actions as directed to meet Australia's Strategic Objectives

- CAOC etc



ADFHQ Vice Chief of the Defence Force AIRMShL Robert Chipman	ROYAL AUSTRALIAN NAVY Chief of Navy VADM Mark Hammond		AUSTRALIAN ARMY Chief of Army LTGEN Simon Stuart		ROYAL AUSTRALIAN AIR FORCE Chief of Air Force AIRMShL Stephen Chappell	JOINT CAPABILITIES GROUP Chief of Joint Capabilities LTGEN Susan Coyle		JOINT OPERATIONS COMMAND GROUP Chief of Joint Operations VADM Justin Jones
Chief of Staff ADF HQ AIRCORE Karen Ashworth	Deputy Chief of Navy RADM Matthew Buckley	Head Navy Engineering RADM Rachel Durbin	Deputy Chief of Army MAJGEN Chris Smith	Commander Forces Command MAJGEN Ana Duncan	Deputy Chief of Air Force AVM Stefano Pesce	Deputy Chief of Joint Capabilities AVM Ben Steeman	DG Military Strategic Effects BRIG Marcus Fogarty	Dep. Commander Joint Ops MAJGEN Hugh McAslan (NZDF)
Head Military Strategic Commitments RADM Jonathan Earley	DG Chaplaincy - Navy PCHAP Jason Wright	DG Engineering - Navy CORE Henry Nord-Thomson	Commander Australian Army Cadets BRIG David McCommon	Chief of Staff Forces Command BRIG Nathan Juchiewicz	Chief of Staff AFHQ AIRCORE Jules Adams	Chief of Staff Headquarters Joint Capabilities AIRCORE Adam Spinks	Head Cyber Operations MAJGEN Warren Gould	Executive Director Aust. Civil Military Centre Ms Nicola Rosenblum
DG Military Strategic Commitments BRIG Nick Foxall	Commodore Training CORE John Stavdis	DG Seaworthiness CORE Sands Skinner	DG Chaplaincy - Army PCHAP-A Kerry Lawell	DG Training & Doctrine BRIG Sean Parkes	DG Strategy & Planning AIRCORE Michael Durant	AS Strategy and Governance Mr Shaun Love	Commander Defence Strategic Communications AIRCORE Paul Pettigrew	Deputy Executive Director Aust Civil Military Centre Mr Dave Proctor
Head Force Design AVM Wendy Blyth	DG Strategy Plans & Engagement - Navy CORE Damien Scully-O'Shea	AS Australian Naval Classification Authority Mr Colin Dagg	Chief of Staff Army HQ BRIG Matthew Campbell	Commandant Land Combat College BRIG Andrew Moss	DG Logistics - Air Force AIRCORE Sandra Turner	Head Space & Cyber Capabilities RADM Andrew Quinn	AS Service Management Mr Shaun Manning	Deputy Theatre Commander MAJGEN Paul Kenny
DG Force Options & Plans CORE Stuart Watters	DG Navy Data & Plans CORE Melinda Barnes	AS Maintenance Requirements Ms Angela Webster (A)	DG Land Operations BRIG Dean Thompson	Commander 2nd Health Brigade BRIG Louise Martin	DG Defence Aviation Safety Authority AIRCORE James Badgerly	DG Space Capabilities AIRCORE Peter Thompson	AS Enterprise Technology Operations Ms Christie Boyd	DG J14 (Support) AIRCORE Kylie Green
DG General Defence Preparedness BRIG Michael Scott	DG Navy Health Reserves CORE Mark Pamish	Commander Australian Fleet RADM Christopher Smith	Adjutant General - Army BRIG Mark Armstrong	Commander 8th Brigade BRIG Arran Hassell	DG Chaplaincy - AF PCHAP James Cox	DG Joint Command & Control (JC2) BRIG Leslie Juckel	Commander Space Command MAJGEN Greg Novak	DG J2 (Operations Intelligence) CORE Alison Westwood
AS Investment Portfolio Management Mrs Jacinda Stewart	DG Navy Employment Category Development CORE Philip Stankord	Deputy Fleet Commander CORE Anita Williams	DG Reserves - Army BRIG Michelle Campbell	Commander 1st Division & DUPHQ MAJGEN Ash Collingburn	DG Workgroup & Culture AIRCORE Steven Parsons	AS Information Capabilities Mr Nelson Bates	DG Space Operations Coordination AIRCORE Chris Robson	DG J3 (Operations) BRIG David Ryan
Head Force Integration MAJGEN Matt Pearce	Head Navy Capability RADM Stephen Hughes	Joint Force Maritime Comp Commander CORE Jonathan Ley	Head Land Capability MAJGEN Richard Vagg	Commander 1st Brigade BRIG Doug Pasley	Air Commander Australia AVM Glen Braz	Commander Cyber Command MAJGEN Robert Watson	Commander Joint Logistics MAJGEN Carla Watts	DG J5 (Plans) CORE David Landon
DG Special Access Program CORE David Landon	DG Warfare Innovation Navy CORE Michael Turner	Commander Fleet Air Arm CORE Matthew Royals	DG Future Land Warfare BRIG Dean Thompson	Commander 3rd Brigade BRIG Ben McLennan	DG Air Command Operations AIRCORE Michael Grant	DG Cyber Force Development AIRCORE Michael Reidy	Deputy Cmdr Joint Log & DG Strategic Log CORE Shane Glascock	DG J7 (Joint Collective Training) CORE Philippa Hay
DG Data & Systems AIRCORE Guy Adams	DG Submarines CORE Michael Jacobson	Commander Surface Force CORE Antony Pisani	DG Systems & Integration BRIG Kurt Brown	Commander 7th Brigade BRIG Giles Cornelia	Commander Air Force Training Group AIRCORE Brett Williams	Commander Cyber Forces Group BRIG Hamish Ashman	DG Logistic Systems AIRCORE Alistair McInerney	DG J8 (Modernization, Assessment & Assurance) CORE Steve Pesce
DG Joint Warfare Development Branch BRIG Grant Chambers	DG Surface Combatants & Aviation CORE Ted Seymour	Commander Support Force CORE Benjamin Pavelle	DG Platforms BRIG Colin Bassett	Commander 17th Sustainment Brigade BRIG Rebecca Talbot	Response Group AIRCORE Louise Des rosiers	Deputy Director Operations US Cyber Command CORE Matthew Doombos	DG Logistic Operations BRIG Andrew Harrison-Wyatt	DG J5 Regional Assist, INDO- PACOM (HONO) CORE Paul O'Grady
DG ERP Strategy & Plans AIRCORE Dean Harvey	Program Sponsor General Purpose Frigate CORE Ashley Papp	Commodore Frotlitz CORE Simon Howard	DG Logistics BRIG Natasha Ludwig	Commander 2nd Division MAJGEN Matt Burr	Commander Air Warfare Centre AIRCORE Grant Fifeild	AS ICT Security/CISO Mr Paul Clarke (A)	DG Explosive Ordnance CORE James Nash	Commander Maritime Border Command RADM Brett Sontier
Head Military Strategic Planning AVM John Italy	DG Logistics - Navy CORE Catherine Rhodes	DIR Combined Maritime Ops US PAC Fleet RADM Darren Grogan	DG Landworthiness BRIG Damien McLachlan	Chief of Staff HQ 2nd Division BRIG Robert Cahoun	Deputy Air COMD Australia AIRCORE Suzie Barnes (NZDF)	FADG Expeditionary & Transnational Intelligence AVM Jason Begley	DG Fuel Services BRIG Mark Baldock	Chief of Ops Maritime Border Command CORE Troy V. Tienhoven
ADF Liaison to US Joint Chiefs CORE Luke Ryan	DG Navy Intelligence & Information Warfare CORE Andrew Macalister	Head Nuclear Submarine Capability (ASA) RADM Thomas Phillips	Commander Army Aviation Command MAJGEN Stephen Jobson	Deputy Commander 2nd Division BRIG Donald Hogben	Commander Air Mobility Group AIRCORE Benjamin Poason	DG Military Expeditionary AIRCORE Hannah Jude- smith	Head National Support Division MAJGEN Jason Waik	Military Representative to NATO & EU AVM Di Turton (brussels)
Branch Head PM&C CORE Eric Young	DG Navy Infrastructure CORE Nathan Robb		Commander 16th Aviation Brigade BRIG Fern Thompson	DG Force Generation HQ 2nd Division BRIG Thomas Naim	Commander Air Combat Group AIRCORE Peter Robinson			Deputy JS/US United States Forces Korea (Pyeongtaek) AIRCORE David Hombsch
Head Military Workforce Design MAJGEN Craig Dobson			Deputy Commander Aviation Command BRIG Andrew Thomas	Commander 4th Brigade BRIG Michelle McCormack	Commander Combat Support Group AIRCORE Andrew McHugh			Deputy J2 INDO-PACOM (HONO) BRIG Chris Alder
Director General Workforce Design CORE Anthony Klenzlis				Commander 5th Brigade BRIG Jodie Loring	Commander HQ Integrated Area Defence Systems AVM Nathan Christie			Commander JTF 661 (JPE) BRIG Jennifer Harris
DG Force Structure AIRCORE Jeff Howard			Special Operations Commander Australia MAJGEN Garth Gould	Commander 9th Brigade BRIG Tim Orders	Head Air Capability AVM Nick Hogan			Force Commander MN Force & Observers MAJGEN Michael Garraway
DG Future Workforce Concepts AIRCORE Anthony Hindmarsh			Commander Special Forces BRIG Marcus Fogarty	Commander 11th Brigade BRIG Richard Peace	DG Air Capability Enablers AIRCORE Leanne Lee			
Head Advanced Strategic Capabilities Accelerator MAJGEN Hugh Meggitt			DG Special Operations BRIG James Kidd	Commander 13th Brigade BRIG Damian Bushell	DG Air Combat Capability AIRCORE Angus Porter			
AS Strategy & Operations Dr Clare Murphy			DG Special Operations Modernisation BRIG Deane Limmer		DG Integrated Air & Missile Defence AIRCORE Vince Chong			
Chief Program Officer - Capability Delivery Mr Simeon Ward					Deputy Commander Pacific Air Forces AVM David Titheridge			

The Joint Force – Department of Defence

Department Of Defence – Under the Secretary

- **Associate Secretary Organisation**
 - Associate Secretary Group
 - Defence Digital Group
 - Defence Finance Group
 - Defence People Group
 - Governance Group
 - Security and Estate Group
- **Capability Acquisition and Sustainment Group**
- **Defence Intelligence Group**
- **Defence Science and Technology Group**
- **Guided Weapons and Explosive Ordnance Group**
- **Naval Shipbuilding and Sustainment Group**
- **Strategy, Policy and Industry Group**



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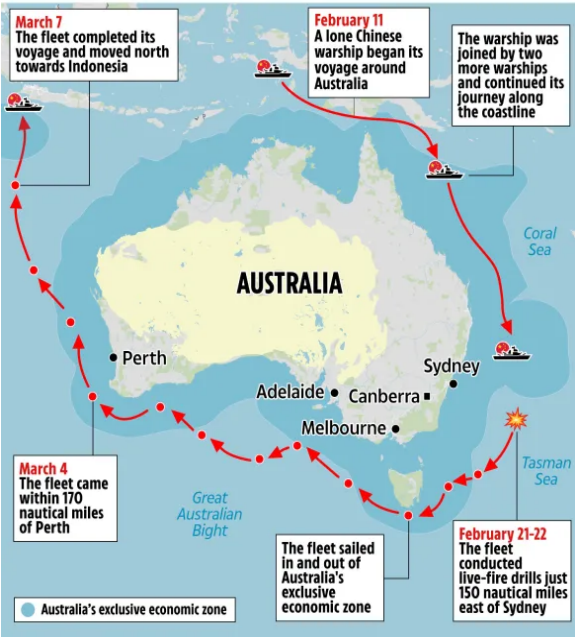
Department of Defence

Australia's Challenge



CHINESE WARSHIPS ENCIRCLE AUSTRALIA

A flotilla of Chinese warships has been making its way around the continent



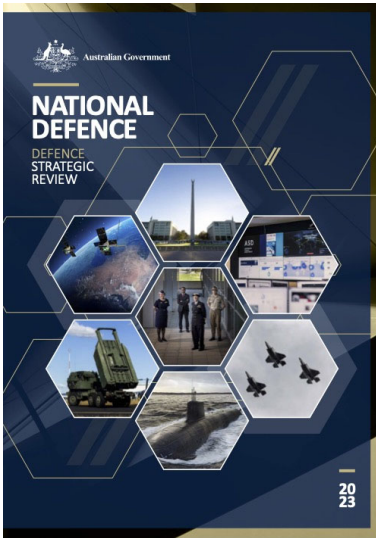
South Pacific



Approx 5000 Miles

The National Defence Strategy – The Journey

2023



The DSR sets the agenda for changes to Defence's posture and structure. The Government's response to the *Review* sets out a blueprint for Australia's strategic policy, defence planning and resourcing over the coming decades.

2024



The IIP sets out the specific defence capabilities the Government will invest in to give effect to the NDS. It provides a generational uplift in Defence's capabilities and reflects a coherent, logical and affordable plan to transition the ADF to an integrated, focused force



The NDS sets out the Government's approach to address Australia's most significant strategic risks based on the concept of National Defence

The National Defence Strategy

AN INTEGRATED, FOCUSED FORCE

National Defence means the Australian Defence Force (ADF) will shift to an integrated, focused force.

NATIONAL DEFENCE

A coordinated, whole-of-government and whole-of-nation approach that harnesses all arms of Australia's national power to defend Australia and advance our interests. It complements broader initiatives aimed at achieving:

- ▶ Integrated statecraft
- ▶ National resilience
- ▶ Industry resilience
- ▶ Supply chain resilience
- ▶ Innovation, science and technology
- ▶ A workforce and skills base
- ▶ A robust National Intelligence Community

THE ADF'S FIVE TASKS

1. Defend Australia and our immediate region
2. Deter through denial any potential adversary's attempt to project power against Australia through our northern approaches
3. Protect Australia's economic connection to our region and the world
4. Contribute with our partners to the collective security of the Indo-Pacific
5. Contribute with our partners to the maintenance of the global rules-based order

The National Defence Strategy- How

AN INTEGRATED, FOCUSED FORCE

National Defence means the Australian Defence Force (ADF) will shift to an integrated, focused force. To achieve this, the Government is investing \$330 billion in defence capabilities over the decade to 2033-34 to deliver:



A larger and more lethal **Navy**



An **Army** optimised for littoral operations



A highly capable **Air Force**



Strengthened **cyber** capabilities



Integrated **space** capabilities

SIX IMMEDIATE PRIORITIES



Advancing our **conventionally-armed, nuclear-powered submarine** capability



Enhancing our **long-range strike** capabilities and our **Guided Weapons and Explosive Ordnance** enterprise



Strengthening our **northern bases**



Improving the growth and retention of a **highly skilled workforce**



Boosting **innovation**, including through the Advanced Strategic Capabilities Accelerator



Prioritising our **partnerships in the Indo-Pacific**

The ADF Joint Force

Raise Train Sustain (RTS)



Led by Service Chiefs ★★★

CN, CA, CAF & Chief Joint Capabilities (CJC)

Executed by Operational Commanders ★★

ACAUST
COMAUSFLT
COMD FORCOMD

ADF RTS Includes:

- Forming and building new capabilities and Skills
- Daily Operations
- Refining TTPs
- Exercises (Both Joint, Single Service) – Australian and Abroad)
- Force Readiness
- Training (IET, IMT and Unit)
- Maintaining Bases and Equip
- Planning

Global, Regional or Local Event Occurs

Government Directs ADF (CDF) to a mission ★★★
CDF Directs CJOPS ★★★
ADF Members Force Assigned to HQJOC

Mission Execution



Led by Chief of Joint Operations ★★★

Executed by HQJOC and Force Elements

- Includes all ADF Operational Planning

Execution Includes:

Military Operations – ADF and Int'l Partners
Major Exercises – Australian and Abroad
DACC – Defence Assistance to the Civil Community

Key Takeaways

- Strategic Challenges in our region
 - Regional Partnerships (Soft Diplomacy)
 - NDS is shaping how we build our force and respond to any threat
 - Updated every 2 years
 - Mission Command
 - Imperative in our Joint Force
 - The Integrated Force
 - We need to operate in a Joint Force
 - Size of country and ADF requires us too
 - We need our Allies and FVEY partners
 - Priority in NDS - We can't do it alone
 - AUKUS
-



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Questions

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