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# The New Zealand Defence Force

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## Brief to Keystone 26-01

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# New Zealand in the Security Environment

- Maritime, trade-dependent nation
- Security tied to regional stability
- Long history of coalition contributions
- Strong emphasis on partnerships and legitimacy



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# NZDF Strategic Policy

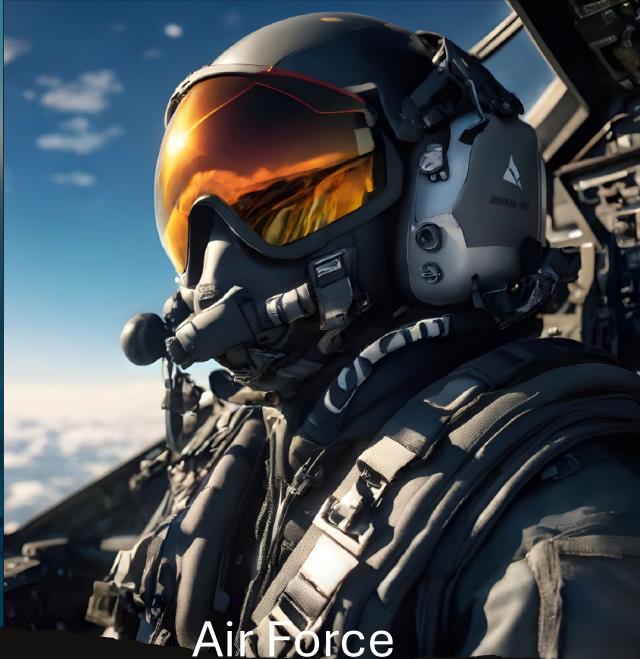
- A secure, sovereign and resilient NZ
- A stable, secure and resilient region
- Collective security through a strong network of partners
- A strong and effective international rules-based order



HQ JFNZ



Navy



Air Force



Army

# NZDF at a Glance

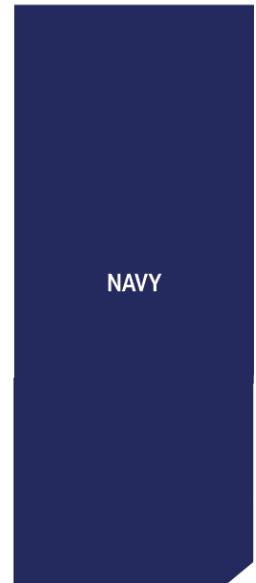
- Three services
- Joint force by design - operates as a single deployed force
- 15,000 regular, reserve, and civilian personnel
- Designed to integrate into multinational operations



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CHIEF OF DEFENCE FORCE  
HQ NZDF



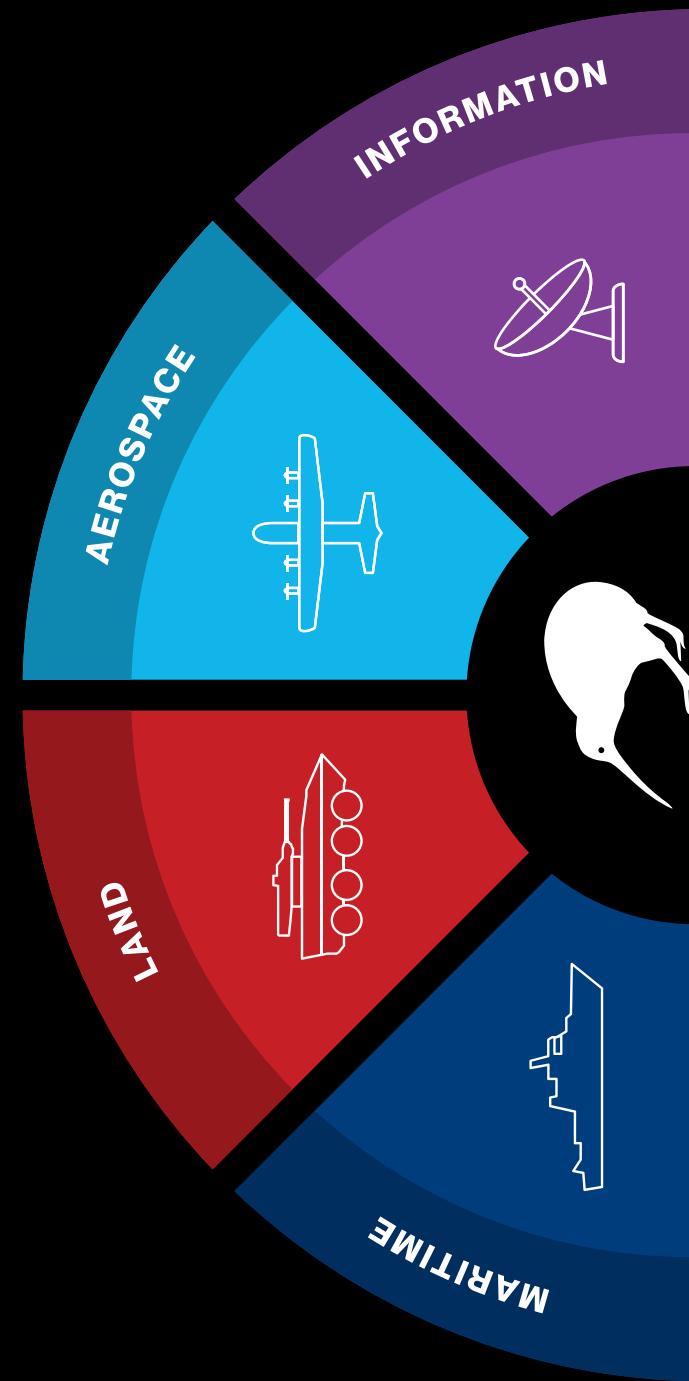
# NZDF Command Structure





# Joint Operations in the NZDF

- Joint Force Headquarters commands operations
- Single operational commander model
- Integrated planning across all domains
- Joint thinking embedded at every level





# Culture and Leadership

- Trust-based leadership
- Mission command philosophy
- Informal, adaptable approach
- Ethical conduct and professionalism
- Bi-cultural foundation





# Influence in the Pacific – Soft Power

- Presence without coercion
- Disaster response and humanitarian support
- Long-term engagement builds trust
- Defence diplomacy through action – consent based engagement



# NZDF - Looking Ahead

- Regionally - Increased demand from climate impacts
- Greater complexity across domains
- Need for agility over mass
- Continued reliance on partnerships





Questions?