



Joint Staff Perspectives Keystone

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Humility must always be the portion of any man who receives acclaim earned in the blood of his followers and the sacrifices of his friends- Dwight D. Eisenhower

Leaders...

- Are superior followers
- Are empathetic
- Understand their biases
- Are “public facing”
- Seek feedback, not affirmation
- Solve problems, not identify
- Work within their authorities
- Appreciate the strategic
- Understand the operational
- In touch with the tactical
- ...are “They”

Leaders “own it”

Our landings in the
Cherbourg - Have our
have failed to gain a
satisfactory foothold and
~~I have with them~~
~~the troops have been~~
~~withdrawn.~~ This particular
operation | my decision to
attack at this time and place
was based upon the best
information available, ~~and~~
the troops, the air and the
Navy did all that ~~could~~
Bravery and devotion to duty
could do. If any blame
or fault attaches to the attempt
it is mine alone.

July 5



Topics

- **Strategic Competition (GPC) – NDS, NMS, Integrated Deterrence**
- **Russia - Ukraine / China - Taiwan / Iranian regional influence**
- **Global Integration, space and cyber domains**
- **Joint Warfighting Construct - changing character of war**
- **COVID-19**
- **Extremism**
- **Climate change**

