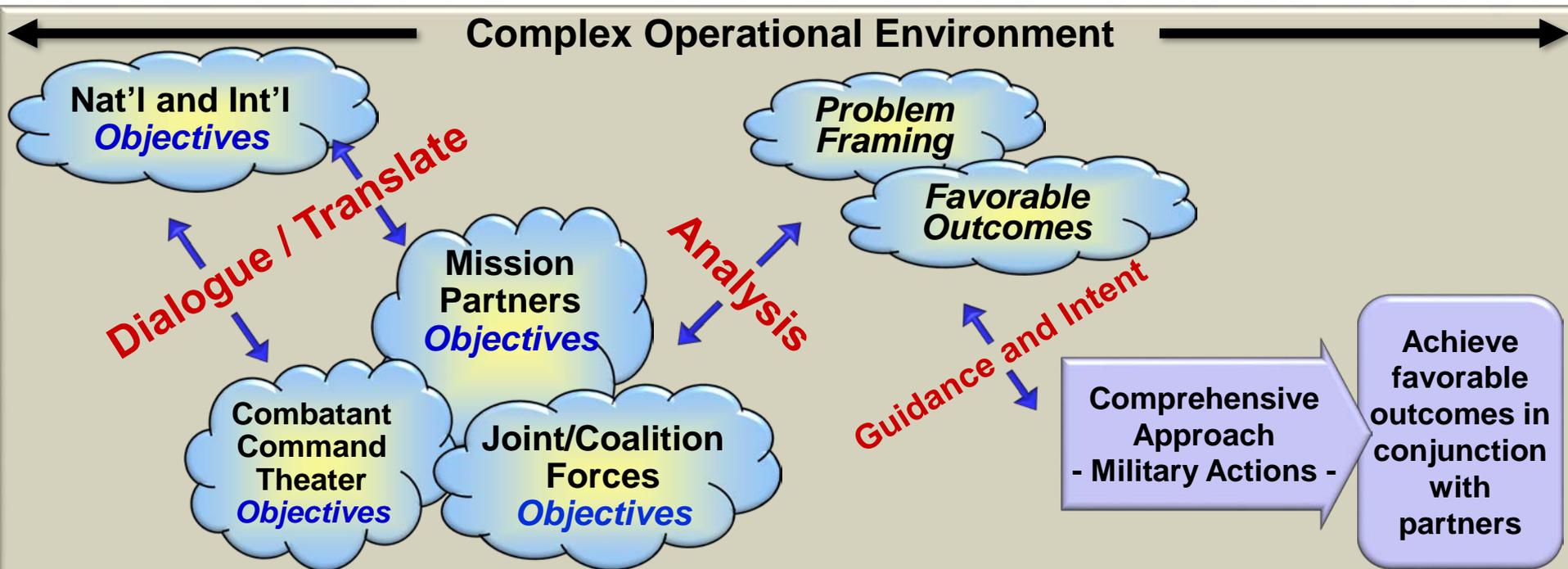


Supporting a Comprehensive Approach

Strategic Objectives → Operational Approach → Tactical Actions



Insights

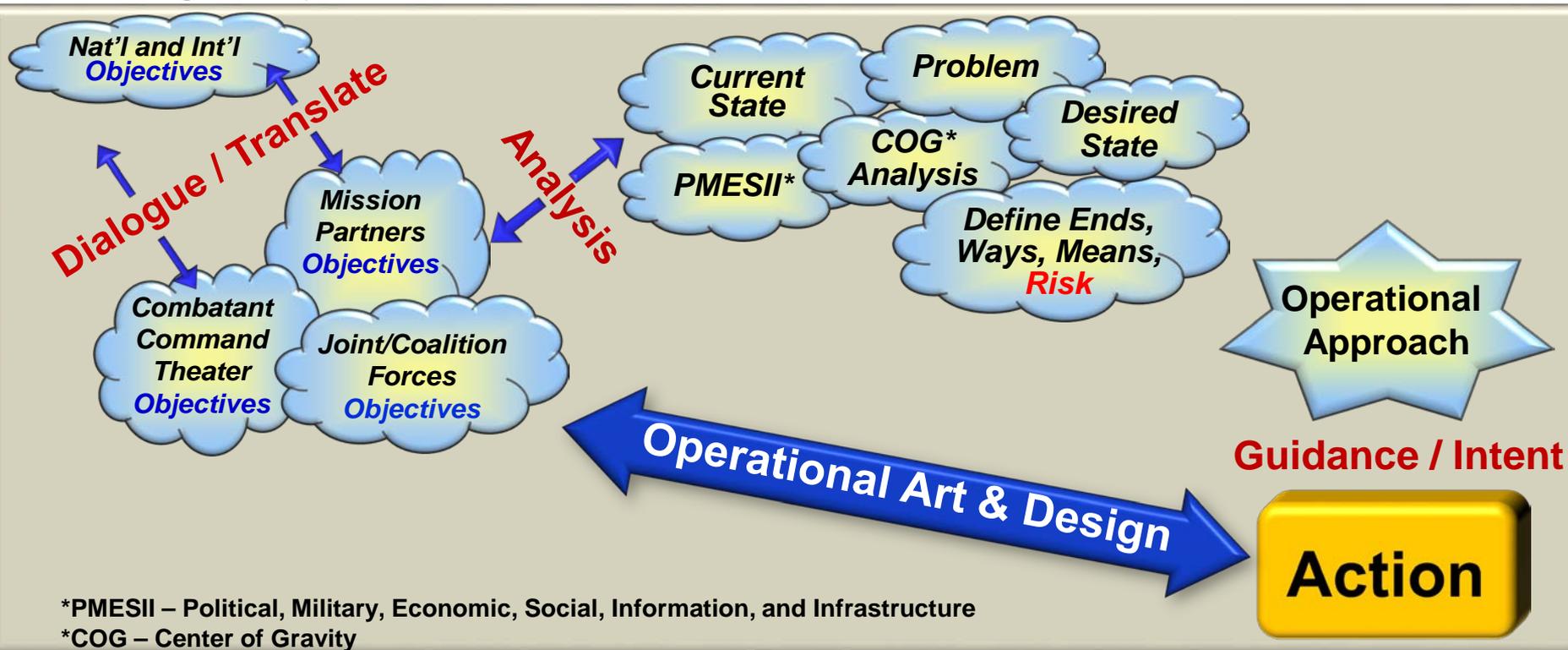
- Understand DOD's complementary support of the other instruments of power (D-I-E) to accomplish national objectives
- Developing a shared visualization of the operational environment requires Joint Force Commanders and staffs to interact with external mission partners and stakeholders
- Situation is dynamic requiring continuous dialogue; guidance and intent will evolve to adapt to changing conditions in the operational environment

Operational Art

Strategic Objectives

Conditions

Actions



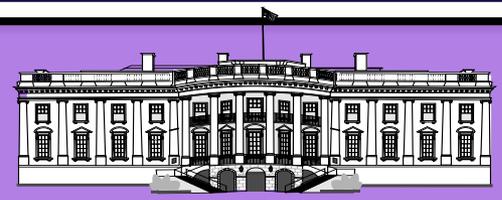
Insights

- *Operational Art translates strategy into action by informing Operational Design*
- *Operational Design offers a methodology to apply Operational Art*
- *Commanders articulate their vision, guidance, and intent through Operational Approach*
- **KEY: Requires balancing Ends, Ways, Means and identifying acceptable Risk**

National Security Council System (NSCS)

“As President, my highest priority is to ensure the safety and security of the American people. In order to advise and assist me in executing this solemn responsibility, as well as to protect and advance the national interests of the United States at home and abroad, I hereby direct that my system for national security policy development and decision-making shall be organized as follows...”

- National Security Presidential Memorandum, 4 April 2017



National Security Council
 SecDef / CJCS

Principals Committee (PC)
 SecDef / CJCS

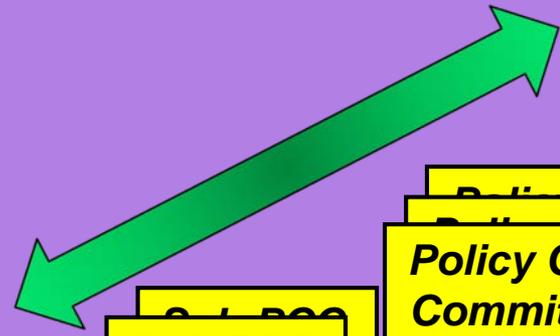
Deputies Committee (DC)
 DepSecDef / VCJCS

Policy Coordination Committees (PCCs)
 USD(P) / JS J5

Sub-PCC
 DASD(P) / JS DDJ5

Sub-PCC WG
 DOD Action Officers

OSD(P) / JS J5

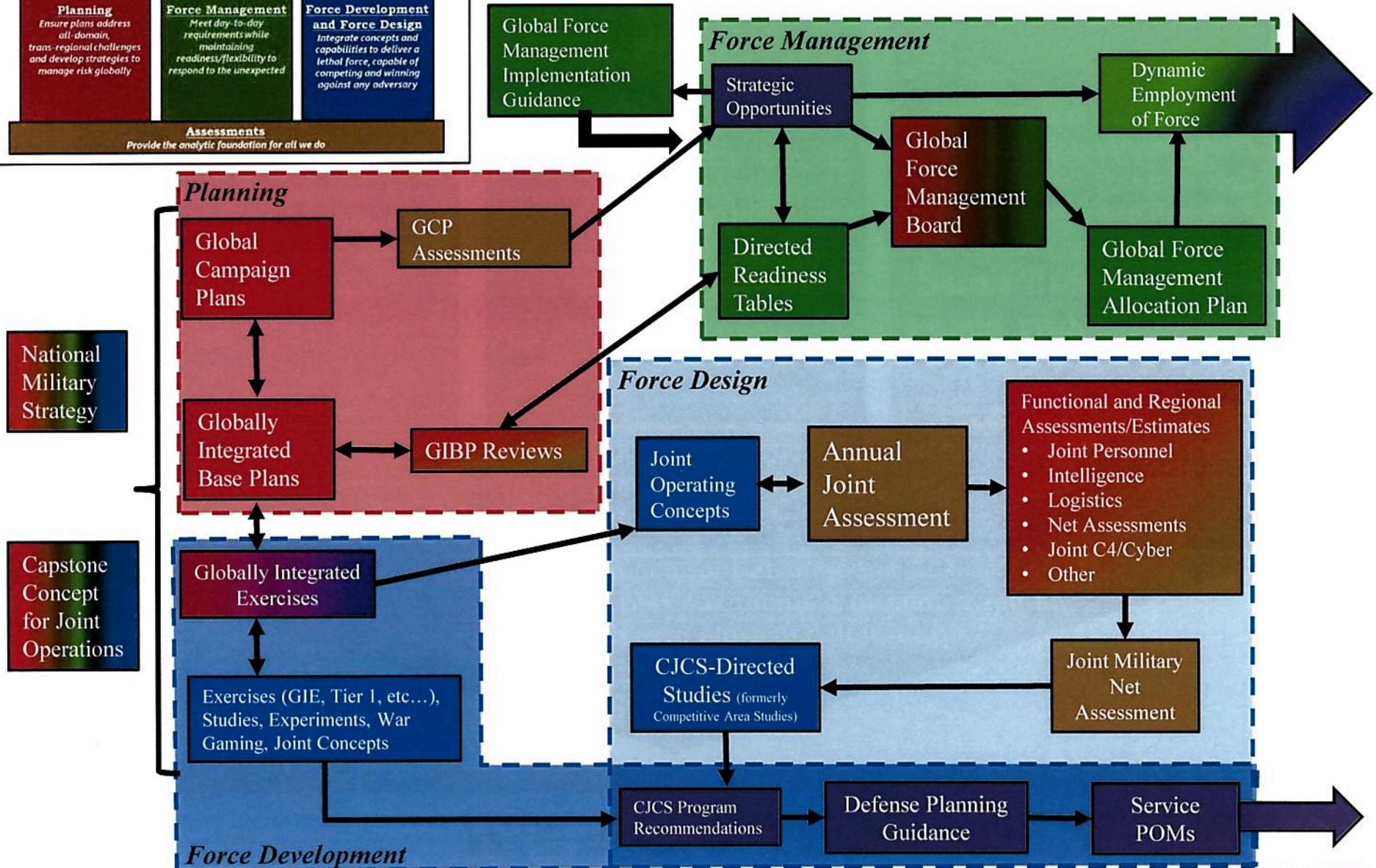


- Insights**
- NSC provides an interagency process for developing national security policy
 - Policy is normally developed bottom-up during steady state or top-down during a crisis
 - DOD has established positions at each level of NSC process

UNCLASSIFIED



Process Linkage: Strategy to Action



UNCLASSIFIED

Providing for the Strategic Direction of the Armed Forces

The JSPS is the method by which the CJCS fulfills his statutory responsibilities, maintains a global perspective, and develops military advice

