

UNCLASSIFIED

(For use by Fellows in preparation for the Joint Operations Module in Suffolk, VA)

09 January 2024

Subject: Global Military Integration – Executive Summary for Fellows

1. **Purpose:** To provide an executive overview of global military integration
2. **Objective of Global Military Integration:** An integrated global perspective that provides strategic direction for Joint operations across all domains and regions to identify efficiencies and synergies and to champion integration with allies, partners, and the interagency at the national-strategic level. (CJCSI 3100.01E, *Joint Strategic Planning System*, 21 May 2021).
3. **Concept of Global Integration:** Global integration is achieved through the integration of planning, force management, force development, and force design—all undergirded by assessments—to enable senior leader decision making to translate strategy into outcomes.
4. **Role of the Chairman:** Section 153 of Title 10, U.S. Code, requires the Chairman to perform six primary functions to assist the President and the Secretary of Defense with planning, advice, and policy formulation: (1) provide strategic direction for the Armed Forces; (2) conduct strategic and contingency planning; (3) assess comprehensive joint readiness; (4) foster joint capability development; (5) manage Joint Force development; and (6) advise on global military integration.
 - a. Section 153(a)(3) directs the Chairman to provide advice to the President and the Secretary in “matters relating to global military strategic and operational integration.” Title 10 acknowledges the global “transregional, multi-domain, and multifunctional threats” and directs the Chairman to provide the President and the Secretary advice on “ongoing military operations.” The Chairman also provides advice to the Secretary on “the allocation and transfer of forces” among the Combatant Commands.
 - b. Section 163(b) permits the Secretary to assign to the Chairman responsibility for overseeing the activities of the combatant commands, which does not confer any command authority. The Chairman executes these responsibilities by guiding coordination across geographic, functional, and Service seams to ensure the Joint Force expands its collective competitive advantages to overcome global challenges.
 - c. The Chairman develops military advice on global posture, readiness, and risk. CJCSM 3105.01A, *Joint Risk Analysis Methodology*, 12 October 2021, spells out the risk identification and assessment process established by the Chairman. The Chairman’s military advice represents apolitical (nonpartisan), professional military judgment on a wide range of Joint Force issues and topics.
5. **Role of the Joint Staff:** The Joint Staff assists the Chairman and, subject to the authority, direction, and control of the Chairman, the other members of the Joint Chiefs of Staff in carrying out their responsibilities. (Title 10 U.S. Code, Section 155(a)).
 - a. JSM 3051.01, *Execution and Oversight of Global Integration*, 14 APR 2023, establishes the Joint Staff battle rhythm, global integration processes, and key events, e.g., Global Integration Meeting (GIM), J-3 Global Sync, Global Integration Working Group (GIWG) Level III and Level II, and Cross-Functional Teams (CFTs).
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